

# FACTORY BUILDING SYMPOSIUM ON LEAN PRODUCTION

January 29, 2007, 2:00 pm to 6:00 pm  
Hilton Austin Hotel, Austin, Texas  
Salon K, 6<sup>th</sup> Floor

## *Symposium Program At-a-Glance*

### **Introduction and Welcome**

**Rick Boyd**, *President, Clayton Group, CMH Manufacturing, Clayton Homes*,  
Knoxville, TN

### **PATH's Commitment to Innovation**

**Dr. Darlene Williams**, *Assistant Secretary, U.S. Department of Housing and  
Urban Development*, Washington, DC

### **Lean and Factory Homebuilding: An Overview**

**Emanuel Levy**, *Executive Director, Manufactured Housing Research Alliance*,  
New York, NY

Panel Moderator – **Jordan Dentz**, *Program Manager, Manufactured Housing Research  
Alliance*, New York, NY

## **Panel Discussion 1**

Plant presentations:

- **Wall Production and Changeover Time** - Butch Berlin, *Assistant Production  
Manager*, Hi-Tech Housing
- **Clutter to Cash** - Allen Tucker, *Production Manager*, Palm Harbor Homes
- **Leveling the Load** - Austin Baidas, *CEO and President*, Four Seasons Housing

Panelists

- **Butch Berlin**, *Assistant Production Manager*, Hi-Tech Housing, Bristol, IN
- **Allen Tucker**, *Production Manager*, Palm Harbor Homes, Abermarle, NC
- **Austin Baidas**, *CEO and President*, Four Seasons Housing, Middlebury, IN
- **Dewey Warden**, *Lean Manager*, Senco Products, Cincinnati, OH
- **Dr. Michael Mullens**, *Associate Professor*, Univ. of Central Florida, Orlando, FL

## **Break**

### ***Lean: What's Changed So Far***

**Keith Holdbrooks**, *President and CEO, Southern Energy Homes, Inc.*,  
Addison, AL

## **Panel Discussion 2**

Plant presentations:

- **Management Commitment** - Lamar Dickerson, *Director of Lean Manufacturing*,  
Southern Energy Homes

- **Creating a Lean Infrastructure** - Michael Lombard, *Continuous Improvement Manager*, Palm Harbor Homes
- **Finding the Right Fit** - Brent Crabtree, *Lean Advocate* Clayton Homes

Panelists

- **Lamar Dickerson**, *Director of Lean Manufacturing*, Southern Energy Homes, Addison, AL
- **Ty Batchelor**, *Assistant General Manager*, Southern Energy Homes, Addison, AL
- **Michael Lombard**, *Continuous Improvement Manager*, Palm Harbor Homes, Plant City, FL
- **Brent Crabtree**, *Lean Advocate*, Clayton Homes, Andersonville, TN
- **Kevin Longmire**, *Assistant Production Manager*, Clayton Homes, Andersonville, TN
- **Dewey Warden**, *Lean Manager*, Senco Products, Cincinnati, OH
- **Dr. Michael Mullens**, *Associate Professor*, Univ. of Central Florida, Orlando, FL

***Lean: The Road Ahead***

**Woody Bell**, *President of Manufacturing*, **Palm Harbor Homes**, Addison, TX

**Panel Discussion 3**

Plant presentations:

- **Building a Lean Culture** - Clifford Robbins, *Lean Engineer*, R-Anell Housing
- **Leveraging Lean** - Rich Shields, *Chief of Production*, or Kenneth Hutchings, *Lean Manger*, Chelsea Modular Homes
- **Empowering the Lean Team** - Michael Wade, *Director of Engineering and Manufacturing*, Cavalier Homes

Panelists

- **Clifford Robbins**, *Lean Manufacturing Engineer*, R-Anell Housing Group, Denver, NC
- **Kenneth Hutchings**, *Lean Manger*, Chelsea Modular Homes, Marlboro, NY
- **Richard Shields**, *Chief of Production*, Chelsea Modular Homes, Marlboro, NY
- **Michael Wade**, *Director of Manufacturing Operations*, Cavalier Homes, Addison, AL
- **Johnny Wooten**, *Quality Control Manager*, Cavalier Homes, Addison, AL
- **Dewey Warden**, *Lean Manager*, Senco Products, Cincinnati, OH
- **Dr. Michael Mullens**, *Associate Professor*, Univ. of Central Florida, Orlando, FL

**Please join the speakers and panel members for a reception in Room 408 on the 4th floor following the Symposium from 6:00pm to 7:30pm.**